

# Chapter 1

## Managerial Accounting and Cost Concepts

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### Questions

**1-1** The three major types of product costs in a manufacturing company are direct materials, direct labor, and manufacturing overhead.

**1-2**

- a. Direct materials are an integral part of a finished product and their costs can be conveniently traced to it.
- b. Indirect materials are generally small items of material such as glue and nails. They may be an integral part of a finished product but their costs can be traced to the product only at great cost or inconvenience.
- c. Direct labor consists of labor costs that can be easily traced to particular products. Direct labor is also called "touch labor."
- d. Indirect labor consists of the labor costs of janitors, supervisors, materials handlers, and other factory workers that cannot be conveniently traced to particular products. These labor costs are incurred to support production, but the workers involved do not directly work on the product.
- e. Manufacturing overhead includes all manufacturing costs except direct materials and direct labor. Consequently, manufacturing overhead includes indirect materials and indirect labor as well as other manufacturing costs.

**1-3** A product cost is any cost involved in purchasing or manufacturing goods. In the case of manufactured goods, these costs consist of direct materials, direct labor, and manufacturing overhead. A period cost is a cost that is taken directly to the income statement as an expense in the period in which it is incurred.

**1-4**

- a. Variable cost: The variable cost per unit is constant, but total variable cost changes in direct proportion to changes in volume.
- b. Fixed cost: The total fixed cost is constant within the relevant range. The average fixed cost per unit varies inversely with changes in volume.
- c. Mixed cost: A mixed cost contains both variable and fixed cost elements.

**1-5**

- a. Unit fixed costs decrease as the activity level increases.
- b. Unit variable costs remain constant as the activity level increases.
- c. Total fixed costs remain constant as the activity level increases.
- d. Total variable costs increase as the activity level increases.

**1-6**

- a. Cost behavior: Cost behavior refers to the way in which costs change in response to changes in a measure of activity such as sales volume, production volume, or orders processed.
- b. Relevant range: The relevant range is the range of activity within which assumptions about variable and fixed cost behavior are valid.

**1-7** An activity base is a measure of whatever causes the incurrence of a variable cost. Examples of activity bases include units produced, units sold, letters typed, beds in a hospital, meals served in a cafe, service calls made, etc.

**1-8** The linear assumption is reasonably valid providing that the cost formula is used only within the relevant range.

# Managerial Accounting Chapter 9 Solutions

**Hilton Ronald W.**



## **Managerial Accounting Chapter 9 Solutions:**

**Managerial Accounting** Michael W. Maher, Clyde P. Stickney, Roman L. Weil, 2004 This classic text for MBA programs offers balanced coverage of concepts methods and uses of managerial accounting with an increasingly strong emphasis on management decision making This approach helps focus on concepts and managerial uses of financial information rather than techniques of cost accounting The current edition emphasizes international issues strategic effects of decisions ethics and new management accounting trends Also emphasized are process improvement integration of financial reporting issues for management decision making and application of managerial accounting tools to the emerging service sector government and nonprofits in examples and problem material *Managerial Accounting for Strategic Decision Making, Preliminary Edition* Charles E. Davis, Elizabeth B. Davis, 2010-10-18 Business professionals that need to gain a stronger understanding of key accounting concepts will appreciate this book s approach It focuses on the core concepts framed within the context of one company C C Sports and its supply chain Through this example they ll learn fundamentals of how a business operates along with the type of decisions that managers must make on a daily basis Focus On mini chapters incorporate streamlined complete coverage of certain topics Reinforcing examples and exercises are also included to enable business professionals to assess their level of understanding before progressing to more advanced discussions **Management Accounting and Control** Michel Charifzadeh, Andreas Taschner, 2017-10-30 Management accounting has been the basic toolbox in business administration for decades Today it is an integral part of all curricula in business education and no student can afford not to be familiar with its basic concepts and instruments At the same time business in general and management accounting in particular is becoming more and more international English clearly has evolved as the lingua franca of international business Academics students as well as practitioners exchange their views and ideas discuss concepts and communicate with each other in English This is certainly also true for management accounting and control Management Accounting is becoming more and more international Management Accounting and Control is a new textbook in English covering concepts and instruments of management accounting at an introductory level primarily at the Bachelor level but also suited for general management and MBA courses due to a strong focus on practical relevance This textbook covers all topics that are relevant in management accounting in business organizations that are typically covered in German and Central European Bachelor courses on management accounting and control After a general introduction to the field of management accounting and control the book discusses cost management as an extension of cost accounting Typical cost management instruments such as target costing life cycle costing and process based costing approaches are explained in detail Differences between Anglo American activity based costing ABC and German process based costing are highlighted The book then turns to an extensive discussion of planning and budgeting tasks in management accounting with a strong focus on the practical application of the topic such as developing a budget in practice Another chapter is dedicated to a comparison of traditional budgeting with

modern alternative budgeting approaches A major part of the book is dedicated to the broad area of performance management The relevance of financial statement information for performance management purposes is discussed in detail In addition the most widely spread financial performance indicators are illustrated using real world examples The book also includes detailed content on value based management control concepts In a consecutive chapter performance measurement is linked with strategy while extensively discussing the Balanced Scorecard as a key tool in strategic performance management The remaining parts of the book deal with management reporting as one of the main operative tasks in management accounting practice The book closes with insight into new fields and developments that currently influence management accounting practices and research and promise to play an increasingly important role in the future

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Jiambalvo, 2000-05-08 The text is current concise and clearly written with cases at the end of each chapter to illustrate the material An interactive CD lets students test and expand their understanding with multiple choice questions key term matching exercises demonstrations of various concepts and techniques critical thinking exercise interactive cases and videos A dynamic Web site provides test study guides exercises games web testing relevant articles from The Wall Street Journal and other sources linked to the text links to relevant web sites additional cases and other materials      *Introduction to Management Accounting* Peter Scott, 2018 Peter Scott's Introduction to Management Accounting provides a thorough but accessible and engaging introduction to the subject for first year students This highly practical textbook uses a multitude of worked and real life examples supportive learning features crystal clear explanations and extensive online resources all fully integrated with the book to guide students towards a confident understanding of the fundamentals of management accounting Scott's lively writing style sets the numerical content within an easy to follow narrative and the real life relevance of each tool or technique is explained at every turn All key areas of first year management accounting courses are covered to provide a solid foundation for more advanced modules The book's online resources include a wealth of materials which can be downloaded into a university's local VLE The student resources include Interactive Multiple Choice Questions for revising key topics Numerical exercises for practising the calculation of accounting information from given sets of data Go back over this again features containing a mix of further examples written exercises true or false questions and annotated accounting information to help consolidate learning and revise or revisit concepts Show me how to do it videos that provide practical demonstrations of dealing with more complex accounting tasks Web links for primary source material and articles through which readers can learn more about the companies and organizations discussed in the book Lecturer resources include PowerPoint slides examples and solutions and hundreds of ready to use multiple choice questions all arranged by chapter Lecturers can choose to make the online materials available to their students via Dashboard a learning and assessment tool

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**Review** Grant W. Newton, 1986      *Management Accounting* Don R. Hansen, Maryanne M. Mowen, 1992      Managerial Accounting Jack L. Smith, Robert M. Keith, William L. Stephens, 1988      **Managerial Accounting** Irvin N. Gleim, Terry L. Campbell, 1988      **Management Accounting**, 1921      Introduction to Management Accounting Dudley W. Curry, 1987

*Solutions Manual, Chapters 13-19 to Accompany Managerial Accounting* Hilton Ronald W., 1991      *Solutions Manual ... to Accompany Accounting a Business Perspective, Seventh Edition* Hermanson, Roger H. Hermanson, 1998

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