# Chapter 2 Managerial Accounting and Cost Concepts

#### Solutions to Questions

2-1 Managers carry out three major activities in an organization: planning, directing and motivating, and controlling. Planning involves establishing a basic strategy, selecting a course of action, and specifying how the action will be implemented. Directing and motivating involves mobilizing people to carry out plans and run routine operations. Controlling involves ensuring that the plan is actually carried out and is appropriately modified as circumstances change.

2-2 The planning and control cycle involves formulating plans, implementing plans, measuring performance, and evaluating differences between planned and actual performance.

2-3 In contrast to financial accounting, managerial accounting: (1) focuses on the needs of managers rather than outsiders; (2) emphasizes decisions affecting the future rather than the financial consequences of past actions; (3) emphasizes relevance rather than objectivity and verifiability; (4) emphasizes timeliness rather than precision; (5) emphasizes the segments of an organization rather than summary data concerning the entire organization; (6) is not governed by GAAP; and (7) is not mandatory.

2-4 The three major elements of product costs in a manufacturing company are direct materials, direct labor, and manufacturing overhead.

#### 2-5

a. Direct materials are an integral part of a finished product and their costs can be conveniently traced to it. b. Indirect materials are generally small items of material such as glue and nails. They may be an integral part of a finished product but their costs can be traced to the product only at great cost or inconvenience.

c. Direct labor consists of labor costs that can be easily traced to particular products. Direct labor is also called "touch labor."

d. Indirect labor consists of the labor costs of janitors, supervisors, materials handlers, and other factory workers that cannot be conveniently traced to particular products. These labor costs are incurred to support production, but the workers involved do not directly work on the product.

e. Manufacturing overhead includes all manufacturing costs except direct materials and direct labor. Consequently, manufacturing overhead includes indirect materials and indirect labor as well as other manufacturing costs.

2-6 A product cost is any cost involved in purchasing or manufacturing goods. In the case of manufactured goods, these costs consist of direct materials, direct labor, and manufacturing overhead. A period cost is a cost that is taken directly to the income statement as an expense in the period in which it is incurred.

2-7 The income statement of a manufacturing company differs from the income statement of a merchandising company in the cost of goods sold section. A merchandising company sells finished goods that it has purchased from a supplier. These goods are listed as "purchases" in the cost of goods sold section. Because a manufacturing company produces its goods rather than buying them from a supplier, it lists "cost of goods manufactured" in place of "purchases." Also, the manufacturing company identifies its inventory

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# **Managerial Accounting Chapter 17 Solutions Problems**

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Solutions Manual, Chapters 13-19 to Accompany Managerial Accounting Hilton Ronald W., 1991 **Solutions to Problems in Elementary Cost Accounting** Charles F. Schlatter,1928 A Textbook of Cost and Management Accounting, 10th Edition Arora M.N., 2012 A Textbook of Cost and Management Accounting provides the students with thorough grounding in cost concepts cost behaviour and methods and techniques of cost and management accounting with an understanding of the uses and limitations of cost and financial data for managerial operations. The text of the subject matter has been presented in a student friendly simple and intelligible manner Every discussion involving conceptual complexity is immediately illustrated by a numerical example In addition the book contains a liberal sprinkling of charts and diagrams so as to make the subject easily understandable and highlight its finer points The subject matter has been organized on first things first basis for its logical presentation that sustains interest The approach of the book is examination oriented Thus a good number of problems and solutions have been included in its chapters Theoretical and numerical questions have been mostly selected from various examinations Objective type questions have been given to serve as self test by students This is an ideal book for self study New to this edition All chapters thoroughly revised Latest information on Cost Accounting Standards CAS issued by the Institute of Cost Accountants of India ICAI Chapter on Miscellaneous Topics made more contemporary by including some new sub topics and thus re named Advanced Cost Management Techniques Revision and augmentation of practical problems Managerial Accounting Irvin N. Gleim, Terry L. Campbell, 1988 Intermediate Accounting Donald E. Kieso, Jerry J. Weygandt, Terry D. Warfield, 2016-03-28 This text is an unbound binder ready edition Kieso Weygandt and Warfield's Intermediate Accounting Sixteenth Edition continues to set the standard for students and professionals in the field The 16th edition builds on this legacy through new innovative student focused learning Kieso maintains the qualities for which the text is globally recognized including its reputation for accuracy comprehensiveness accessibility and quality problem material that best prepares students for success on the CPA exam and accounting careers The 16th edition offers the most up to date coverage of US GAAP IFRS in a format suited to the complex challenges of teaching intermediate accounting in these changing times WileyPLUS sold separately from text Intermediate Accounting, Chapters 1-14, Self-Study Problems/Solutions Book Volume Donald E. Kieso, Jerry J. Weygandt, 2003-07-03 This bestseller has powered the careers of countless professionals. The new edition builds on the book s reputation for comprehensiveness accuracy and currency incorporating all the recent changes to the accounting literature Updated with the latest developments and standards in the field The book includes a CD ROM with an accounting cycle tutorial a financial statement analysis primer an annual report database spreadsheet tools career resources and more It will help readers develop the knowledge and skills base they need to succeed as professional accountants Solutions Manual Harold Bierman.1990 FINANCIAL POLICY AND MANAGEMENT ACCOUNTING, Ninth Edition BANERJEE,

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#### **Table of Contents Managerial Accounting Chapter 17 Solutions Problems**

- 1. Understanding the eBook Managerial Accounting Chapter 17 Solutions Problems
  - The Rise of Digital Reading Managerial Accounting Chapter17 Solutions Problems
  - Advantages of eBooks Over Traditional Books
- 2. Identifying Managerial Accounting Chapter17 Solutions Problems
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Managerial Accounting Chapter17 Solutions Problems
  - User-Friendly Interface
- 4. Exploring eBook Recommendations from Managerial Accounting Chapter17 Solutions Problems
  - Personalized Recommendations
  - Managerial Accounting Chapter17 Solutions Problems User Reviews and Ratings
  - Managerial Accounting Chapter17 Solutions Problems and Bestseller Lists

- 5. Accessing Managerial Accounting Chapter17 Solutions Problems Free and Paid eBooks
  - Managerial Accounting Chapter17 Solutions Problems Public Domain eBooks
  - Managerial Accounting Chapter17 Solutions Problems eBook Subscription Services
  - Managerial Accounting Chapter17 Solutions Problems Budget-Friendly Options
- 6. Navigating Managerial Accounting Chapter17 Solutions Problems eBook Formats
  - o ePub, PDF, MOBI, and More
  - Managerial Accounting Chapter 17 Solutions Problems Compatibility with Devices
  - Managerial Accounting Chapter17 Solutions Problems Enhanced eBook Features
- 7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Managerial Accounting Chapter17 Solutions Problems
  - Highlighting and Note-Taking Managerial Accounting Chapter 17 Solutions Problems
  - Interactive Elements Managerial Accounting Chapter17 Solutions Problems
- 8. Staying Engaged with Managerial Accounting Chapter 17 Solutions Problems
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Managerial Accounting Chapter17 Solutions Problems
- 9. Balancing eBooks and Physical Books Managerial Accounting Chapter17 Solutions Problems
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Managerial Accounting Chapter17 Solutions Problems
- 10. Overcoming Reading Challenges
  - o Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
- 11. Cultivating a Reading Routine Managerial Accounting Chapter17 Solutions Problems
  - Setting Reading Goals Managerial Accounting Chapter 17 Solutions Problems
  - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Managerial Accounting Chapter17 Solutions Problems
  - Fact-Checking eBook Content of Managerial Accounting Chapter17 Solutions Problems
  - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
- Exploring Educational eBooks
- 14. Embracing eBook Trends
  - Integration of Multimedia Elements
  - Interactive and Gamified eBooks

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