

Los Reyes Hospital (A)

Preparing this budget requires many assumptions that I'm not the least bit qualified to make. If the hospital is to have something that's realistic, I'm going to have to involve the physician chiefs and a few other key managers. The real question is how best to do that.

Alex Cohn, the Chief Financial Officer of Los Reyes Hospital, was commenting on the frustration he felt as he began the process of preparing the hospital's budget for the upcoming fiscal year. As a first step in the process, he had requested some basic information from each of the hospital's clinical and service departments. He continued:

In reviewing this information, I realized that I simply couldn't make many of the budgetary decisions in a sensible way. So, I thought it would make sense to decentralize some decisions to the clinical and service departments. However, I know that I'll encounter some resistance in doing that since these people have never been involved in budgetary decision making before. I thought it might make sense to show them how they could become involved in a way that takes advantage of their expertise. I only hope that I'm not creating a monster of some sort!

To demonstrate the potential role for physician chiefs and service department managers in formulating the hospital's budget, Mr. Cohn chose four case types in the department of medicine and four hospital service departments as the building blocks for a sample budget. He felt that if he could demonstrate a better approach to budgeting for these four case types and four departments, his approach then could be expanded to cover the rest of the hospital.

The four case types he chose were DRG089 (Simple pneumonia & pleurisy, age over 17), DRG014 (Specific cerebral vascular disorders except transient ischemic attack), DRG096 (Bronchitis & asthma, age over 17), and DRG140 (Angina pectoris). The four service departments he chose were routine care (i.e. the hospital stay itself), radiology, laboratory, and pharmacy.

Los Reyes Hospital Case And Solution

Ajay K. Singh, Gordon H. Williams



Los Reyes Hospital Case And Solution:

Management Accounting in Health Care Organizations David W. Young, 2004-01-16 Management Accounting in Health Care Organizations offers an introduction to the subject of management accounting and provides a user oriented approach to the concepts and techniques students need in order to understand management accounting in a health care context This volume includes the information needed to master the basics of full cost accounting differential cost accounting and responsibility accounting It describes the uses and limitations of management accounting and the common accounting pitfalls managers face when making routine health care management decisions This important text is formatted to provide an interactive learning approach Students prepare answers to problems as they appear throughout each chapter and analyze one or more practice cases at the end of the chapter Each chapter's practice case is followed by several cases that can be assigned for analysis and discussion in the classroom setting

Annual Reports of the Secretary of War United States. War Department, 1905 Public Laws Enacted by the Philippine Legislature Philippines, 1905 *Public Laws Passed by the Philippine Commission* Philippines, 1905 The Rural Poor Paulina de los Reyes, 1992 **California. Court of Appeal (2nd Appellate District). Records and Briefs** California (State)., Number of Exhibits 9 Received document entitled EXHIBITS TO PETITION FOR WRIT OF MANDATE **Illegal Attorney Referral Activity in Los Angeles County** Baxter Ward, 1974 **The Living Church**, 1949 **Cumulated Index Medicus**, 1971 *California. Court of Appeal (1st Appellate District). Records and Briefs* California (State)., **Journal of the American Medical Association** American Medical Association, 1925 Medical Press and Circular, 1899 Textbook of Nephro-Endocrinology Ajay K. Singh, Gordon H. Williams, 2017-11-28 Textbook of Nephro Endocrinology Second Edition continues to be the definitive translational reference in the field of nephro endocrinology investigating both the endocrine functions of the kidneys and how the kidney acts as a target for hormones from other organ systems It offers researchers and clinicians expert analyses of nephro endocrine research and translation into the treatment of diseases such as anemia chronic kidney disease CKD rickets osteoporosis and hypoparathyroidism Changes to this edition include new chapters focused on hypercalcemia hypocalcemia and the interaction of dialysis chronic renal disease and endocrine diseases All chapters have been updated to include more preclinical data and more tables and schema that help translate this data into clinical recommendations The section on hormones and renal insufficiency discusses insulin diabetes growth hormone sex steroids thyroid hormone acid base disturbances and pregnancy Presents a uniquely comprehensive and cross disciplinary look at all aspects of nephro endocrine disorders in one reference Investigates both the endocrine functions of the kidneys and how the kidney acts as a target for hormones from other organ systems Offers clear translational presentations by the top endocrinologists and nephrologists in each specific hormone or functional systems field Features new and updated chapters that include more tables and schema to help translate preclinical data into clinical recommendations **The Medical Press and Circular**

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