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and sales sector structure and characteristics institutional and social context relationship to Spain s overall labor market changing structural economic and organizational conditions and training and recruitment and relationship to Spain s education system Social and labor employment statistics were analyzed and case studies of three auto dealerships and one authorized vehicle repair center were conducted The firms varied in size however all were linked to large manufacturers Consequently all four firms had manufacturer designed systems of continuing training to keep employees current with innovations in new vehicle models No great satisfaction with commercial training was found in any of the case studies In general workers and unions were not involved in training related decisions A transition from training based on a functional model in which training is viewed as a catalogue of tasks to be performed to a systematic concept in which continuous updating is seen as essential to survival in the sector appeared to be in progress The report includes 49 tables figures and contains 18 references MN □□□□ □□,1992 Belarus & Business ,2002 European Motor Business ,1994

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