

# 7SSMM601 Management Accounting

## Lecture 1: Introduction to the course and basic management accounting techniques

### THE ROLES OF MANAGEMENT ACCOUNTING

- *Accounting is "the process of identifying, measuring and communicating economic information to permit informed judgements and decisions by users of the information"*
- Financial accounting is concerned with the provision of information to parties outside the organisation
- Management accounting is concerned with the provision of information to people within the organisation
- *Managers need accounting information "to help them make better decisions and improve the efficiency and effectiveness of existing operations"*

### ACCOUNTING AND DECISION-MAKING

- Historically, the Management Accountant produced information for
  - Inventory valuation and external profit reporting
  - Helping managers make better decisions
  - Helping planning and control, performance measurement and continuous improvement
- Performance measurement is not limited to accounting
  - Customer satisfaction
  - Quality (TQM)
  - Time-based measures of efficiency and effectiveness such as 'cycle time'
  - Innovation and continuous improvement

#### Cost classifications

- ✓ Fixed cost vs. variable cost
- ✓ Direct vs. indirect cost

#### Cost behaviour (fixed/variable)

- ✓ Break-even point
- ✓ Cost-volume-profit analysis

#### Cost assignment (direct/indirect)

- ✓ Absorption costing
- ✓ Two-stage allocation

# Managerial Accounting Lecture Notes

**Richard Lai**



## **Managerial Accounting Lecture Notes:**

Management Accounting Lecture Study Notes James Mackey, 2000-02-01 These lecture notes are for student use in a management accounting course They help students follow along and help them to understand concepts explained during class The can also be used as a reference for students when completing assignments and studying for exams **Managerial Accounting** Ray H. Garrison, Eric Noreen, Garrison Ray, Noreen Eric, 1999-08 Much like Ready Notes this booklet offers a hard copy version of all of the Teaching Transparencies Students can annotate the material during the lecture and take notes in the space provided **Managerial Accounting and Control Techniques for the Non-accountant** Mary M. K. Fleming, 1984 **Managerial Accounting** Michael W. Maher, Michael Maher, Clyde P. Stickney, Roman L. Weil, 2001 This classic text for MBA programs offers balanced coverage of concepts methods and uses of managerial accounting with an increasingly strong emphasis on strategic management issues This approach helps to focus on concepts and managerial uses of financial information rather than techniques of cost accounting The Seventh Edition emphasizes strategic management decisions increased coverage of process improvement integration of financial reporting issues for management decision making and application of managerial accounting tools to emerging areas like e commerce service sector government and nonprofits in examples and problem material **Lecture Notes for Management Accounting** Lloyd Vann Seawell, 1968 *Management Accounting*, 1920 **Instructor's Resource Guide Transparency Masters and Video Guide to Accompany Managerial Accounting, Tenth Edition** Ray H. Garrison, 2003 **Managerial Accounting** Michael Maher, Clyde P. Stickney, Roman L. Weil, 1994 **Operations Forensics** Richard Lai, 2013-03-01 Powerful tools for using operations metrics to analyze companies in ways that go beyond traditional financial models and statements Investors and analysts often need to look into a firm's operations more deeply than traditional financial statements and models allow This book describes newly developed tools for using operations metrics to discern and influence the valuation of a firm It is the first to present these techniques from a unified perspective that of operations forensics which looks at operations management not from the traditional point of view of a manager but from that of an investor or shareholder After a discussion of financial statements and the useful but incomplete insights they provide the book covers the three components of operations forensics operational indicators operations details that can predict future performance operational due diligence methods for verifying companies claims about operational excellence and valuing their operational assets and operational turnaround an innovative approach to buyout and turnaround strategies The text also offers brief reviews of operations management concepts real world examples of operations forensics and a glossary The mathematical material gradually increases in sophistication as the book progresses but can be skipped without loss of continuity Each chapter concludes with a Takeaways and Toolkit section a brief summary of prior research and suggestions for further reading Operations forensics offers powerful tools and frameworks for financial analysts private equity firms managers and

consultants This book provides a valuable resource for MBA students and practitioners Downloadable supplementary material for instructors includes figures from the text and 42 slides that can be used for class presentations

**Financial and Managerial Accounting** Carl S. Warren, James M. Reeve, Philip E. Fess, 1993 Provides fundamentals of financial accounting systems including assets liabilities and equity Deals with financial accounting reporting issues annual reports and financial statement analysis the nature of managerial accounting cost system designs cost management strategic management

**Cost & Effect** Robert S. Kaplan, Robin Cooper, 1998 Cost and Effect is written for the general manager and explains activity based costing systems It focuses on creating integrated knowledge based systems that provide managers with meaningful information not just data

**Lecture Notes on Some of the Business Features of Engineering Practice** Alexander Crombie Humphreys, 1905

*Artificial Intelligence, Internet of Things, and Society 5.0* Azzam Hannon, Abdullah Mahmood, 2023-11-08 This book unlike any other previous book provides a platform for scholars and researchers to present the latest insights and findings on the application of artificial intelligence and other sustainable technologies for a human centric society It brings together technology with society with special attention given to AI and IoT related intricacies for a digital economy It covers a variety of research topics including block ciphers network marketing for sustainability entrepreneurship and AI AI and stock trading decisions digital transformation knowledge management chatbot engineering cybersecurity and smart metering system The book is a comprehensive reference work for scholars academics policymakers students and professionals presenting an overall understanding of AI its present and future trends and presents a discourse on important policies and strategies on inclusivity diversity bias accountability security metaverse applications of AI and other technologies such as IoT

**DR Scott Memorial Lectures in Accountancy**, 1974 *Business Analytical Capabilities and Artificial Intelligence-enabled Analytics: Applications and Challenges in the Digital Era, Volume 2*

Abdalmuttaleb M. A. Musleh Al-Sartawi, Arafat Salih Aydiner, Mohammad Kanan, 2024-08-07 This book explores and discusses how businesses transit from big data and business analytics to artificial intelligence AI by examining advanced technologies and embracing challenges such as ethical issues governance security privacy and interoperability of capabilities This book covers a range of topics including the application of cyber accounting and strategic objectives financial inclusion big data analytics in telecommunication sector digital marketing strategies and sports brand loyalty robotic processes automation in banks and the applications of AI for decision making in human resources healthcare banking and many more The book provides a comprehensive reference for scholars students managers entrepreneurs and policymakers by examining frameworks and business practice implications through its discussions which embrace a wide variety of unique topics on business analytics AI and how it can be applied together to address the challenges of the digital era

**From the Internet of Things to the Internet of Ideas: The Role of Artificial Intelligence** Abdalmuttaleb M. A. Musleh Al-Sartawi, Anjum Razzaque, Muhammad Mustafa Kamal, 2022-11-18 This book shows latest research on the role Artificial intelligence in

enabling IoT to evoke IoI and how IoI flourish inside technologies like social media platforms social networks communities of practice interest to assure a globally sustainable unit where humans integrate with machines to collaboratively share ideas and solve complex problems Such a book holds several benefits It will reveal theoretical practical and managerial implications through discussions that will embrace a wide array of technologies focused on the role of AI enabled IoT to evoke IoI EAMMIS 2022 was organized by the Bridges Foundation in cooperation with Coventry University UK on the 10th and 11th of June 2022 EAMMIS 2022 theme was From the Internet of Things to the Internet of Ideas The role of Artificial Intelligence The papers presented at the conference provide a holistic view of AI and its applications IOT and the IOI which will help societies to better use and benefit from AI IOT and IOI to develop future strategies and actions Managerial Accounting Ray H. Garrison, Eric Noreen, 2002-01-15 Much like the Ready Notes this booklet offers a hard copy version of all the Teaching Transparencies Students can annotate the material during the lecture and take notes in the space provided

**The Accounting Education Change Commission Grant Experience** Richard E. Flaherty, 1998 Management Accounting Don R. Hansen, Maryanne M. Mowen, 2000 Management Accounting 5e integrates coverage of both traditional topics such as job order and process costing and more innovative topics such as strategic cost analysis activity based tactical decision making productivity measurement and control quality cost management theory of constraints process value analysis and international topics This approach emphasizes that changing conditions often require a change in cost management systems Innovative Dynamics in Management and Engineering (IDME) Haitham M. Alzoubi, Tan Cheng Ling, Mounir El Khatib, 2025-10-28 This book acts as a doorway to the realms of management and engineering uncovering how the merging of these fields is paving the way for developments in business and technology It provides an exploration of innovations that are reshaping both corporate and technical landscapes encompassing AI IoT strategic management and operational excellence This book not only explores into the advancements that are propelling change but also explores the human aspect of business innovation It examines the evolving roles of leadership emphasizes the significance of cultivating a culture and addresses the challenges involved in navigating change within a dominant era With insights from industry experts and thought leaders Innovative Dynamics in Management and Engineering presents a wealth of theories practices and real life case studies A must read for those aspiring to lead and thrive in these evolving realms of business and engineering this book equips readers with knowledge and tools essential to flourish amidst this new era characterized by digital transformation and seamless technological integration

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